CLEVELAND PUBLIC LIBRARY
BUSINESS INF. BUR.
CORPORATION FILE

My



J. J. NEWBERRY CO.
Annual Report • 1949

#### NEWBERRY'S NEW BRUNSWICK STORE

Store #17, New Brunswick, N J. shown on cover was originally opened in 1920 and completely rebuilt in 1936. It is one of your Company's modern stores.

# J. J. NEWBERRY CO. GENERAL OFFICES: 245 FIFTH AVENUE, NEW YORK

Officers		Chairman of the Board
Officers	E. A. NEWBERRY	President
	J. E. Nelson	Vice-President
	F. R. SMITH	Vice-President
	J. E. Hawes	Vice-President
	W. P. HUKILL	Vice-President
	F. S. NEWBERRY Vice-F	President & Asst. Secretary
	W. C. STRAUS	Treasurer
	H. M. WILLGOHS	Secretary and Controller
	J. J. Newberry	E. A. NEWBERRY
Directors	J. E. NELSON	C. T. Newberry
	J. H. EWEN	W. C. Schulz
	W. P. HUKILL	F. R. SMITH
	J. J. Newberry, Jr.	Anna C. Newberry
	J. E. Hawes	W. C. Baker
	F. S. NEWBERRY	M. G. PALLISTER

Transfer Agent ...... Corporation Trust Co., New York

REGISTRAR ......Guaranty Trust Co., New York

General Counsel . . . . . . . . . . . . . . . . . Pallister & Pallister

AUDITORS ..... Peat, Marwick, Mitchell & Co.

# COMPARATIVE HIGHLIGHTS OF THE YEAR'S RESULTS

	1949	1948
Sales	\$136,783,109	\$134,785,360
Net earnings after taxes	\$ 6,030,018	\$ 7,297,632
Earnings per Common share	\$3.71	\$4.55
Dividends paid per share — Common	\$2.00	\$2.00
Dividends paid per share — Preferred	\$3.75	\$3.75
Total dividends paid	\$ 3,418,578	\$ 3,418,578
Total salaries, wages and employee benefits	\$ 24,100,439	\$ 23,540,037
Total taxes paid (not including taxes paid by Company for Social Security)	\$ 4,689,755	\$ 5,523,905
Inventories	\$ 21,664,553	\$ 21,897,593
No. of stores in operation	482	484

#### To Our Stockholders:

On behalf of the Board of Directors we present herewith the Financial Statements of our Company for the year ending December 31, 1949, together with the report thereon of Peat, Marwick, Mitchell & Co., independent public accountants.

The year 1949 completed thirty-eight years of the Company's operation. In each of those years, with two exceptions, sales broke all preceding records. Sales for 1949 reached an all time high of \$136,783,109 compared to 1948 sales of \$134,785,360, an increase of \$1,997,749, or 1.48%.

Net earnings for 1949, after deducting interest, depreciation and amortization charges and Federal income taxes, were \$6,030,018, or \$3.71 per share of common stock, compared with 1948 earnings of \$7,297,632, or \$4.55 per share of common stock.

General economic conditions prevailing throughout the country, together with higher operating costs and many extraordinary expenses incident to enlarging and modernizing existing stores and opening new stores, caused the decline in earnings.

#### DIVIDENDS

During the year dividends of \$3.75 per share amounting to \$375,010 were paid on the preferred stock. Also dividends of \$2.00 per share amounting to \$3,043,568 were paid on the common stock. Total dividends paid during 1949 amounted to \$3,418,578.

Dividends have been paid on the common stock regularly each year since 1928. After the payment of dividends, there was retained in the business from the 1949 earnings \$2,611,440 for store improvements and expansion.

#### FUNDED DEBT

On July 1, 1949, we received the remaining \$2,500,000 of the \$10,000,000 twenty year loan we had arranged in 1948 to provide funds with which to carry out our store enlargement, modernization and expansion program.

The majority of our mortgage loans were refinanced late in 1949. This resulted in placing the maturities on a thirteen year basis. The mortgage bonds covering these loans provide for quarter annual payments to cover both interest and a portion of the principal amounts.

#### SALARIES, WAGES AND EMPLOYEE BENEFIT PAYMENTS

In 1949 payments for salaries, wages and employee benefits totaled \$24,100,439 compared with \$23,540,037 in 1948, an increase of \$560,402.

Salaries and wages amounted to \$23,078,834 compared with \$22,614,913 in 1948. Employee Retirement Pension, Group Life, Hospitalization, Surgery, Accident and Sickness Insurance payments for 1949 totaled \$462,476 compared with \$450,919 paid in 1948. Federal Old Age Benefit and Unemployment Insurance payments amounted to \$559,129 in 1949 compared with \$474,205 in 1948.

Taxes of all description (not including Federal Old Age Benefits or Unemployment Insurance) paid by the Company in 1949 totaled \$4,689,755 equal to \$3.08 per share of common stock compared with

\$5,523,905, or \$3.63 per share of common stock paid in 1948.

In addition to the above tax payments, the Company collected and turned over to the various Federal, state and local tax authorities, \$4,767,742. This amount was collected from employees as Income, Old Age Benefit, Unemployment Insurance and Disability Taxes, and from customers as sales and excise taxes.

In 1949 we continued our program of store enlargement, improve-

ment and expansion which is explained in detail on page 5.

Briefly, 32 existing stores were improved and modernized. Also 3 new stores were opened and 5 parcels of real estate were purchased. In addition, during 1949, work was started on 6 existing stores and 2 new stores to be opened in 1950. This 1949 expansion work, including new and increased merchandise inventories, required an investment of approximately \$7,500,000.

In 1949 we closed 5 stores where leases had expired and the locations

did not justify the necessary investment to modernize.

In addition to the 6 existing stores and 2 new stores on which work was started in 1949, our expansion program for 1950, provides for 2 more new stores to be opened in 1950, also 20 existing stores to be modernized or enlarged.

#### FINANCIAL CONDITION

As at December 31, 1949, the financial position of the Company remained strong. Total current assets were \$43,455,172 compared with \$43,871,239 at the close of 1948. Total current liabilities were \$10,530,678 compared with \$11,065,743 on December 31, 1948.

#### PERSONNEL

The Board of Directors and Officers wish to express appreciation and thanks to the thousands of loyal and interested employees throughout our national organization for their sincere and conscientious efforts

during the year.

During the past year 60 employees joined the 20-year class making a total of 215 who have been associated with the Company for 20 years or more. Also, 135 employees were added to the 10-year class making 809 in all who have been in the service of the Company for that length of time.

Yours very truly,

J. J. NEWBERRY Chairman of the Board

E. A. NEWBERRY President

March 9th, 1950.

## MODERNIZATION AND EXPANSION

During 1949 we continued the program of expansion and store improvement which was resumed after the Government restrictions were removed.

#### ENLARGEMENTS STARTED IN 1948 AND COMPLETED IN 1949:

Ogdensburg, N. Y. Cleveland, O. (Bway) Batavia, N. Y. Owensboro, Ky.

New Philadelphia, O.

#### **ENLARGEMENTS STARTED AND COMPLETED IN 1949:**

Saratoga Springs, N. Y.
Sunbury, Pa.
Winchester, Ky.
Webster City, Ia.
Clinton, Mass.
Waynesboro, Pa.
Cynthiana, Ky,
Lake Charles, La.

Manchester, N. H.
Front Royal, Va.
Elizabethtown, Ky.
Bakersfield, Calif.
Portsmouth, N. H.
Penn Yan, N. Y.
Fond du Lac, Wisc.
Los Angeles, Calif.
(Vermont Ave.)

No. Adams, Mass. Jersey Shore, Pa. Midland, Mich. Los Angeles, Calif. (Bway) Long Branch, N. J. Montgomery, Ala. Martinsville, Ind.

#### STORES PARTIALLY MODERNIZED IN 1949:

Mahanoy City, Pa. Atlanta, Ga.

Los Angeles, Calif. (York Blvd.) Gary, Ind.

#### NEW STORES OPENED IN 1949:

Burbank, Calif.

Mesa, Ariz.

Los Angeles, Calif. (Crenshaw Blvd.)

#### ENLARGEMENTS STARTED IN 1949 TO BE COMPLETED IN 1950:

Presque Isle, Me. \*Cincinnati, O.

Providence, R. I. \*Cambridge, O.

Worcester, Mass. \*Ontario, Calif.

\*New Locations

#### NEW STORES STARTED IN 1949 TO OPEN IN 1950:

Stockton, Calif.

Idaho Falls, Ida.

#### NEW STORES TO START AND OPEN IN 1950:

Los Angeles, Calif. (Pico Blvd.)

Seattle, Wash. (North Gate)

Our 1950 expansion and improvement program in addition to those mentioned above, includes 17 stores to be enlarged and 3 to be modernized, but not enlarged. These stores to be opened during 1950 and 1951.

# ACCOUNTANTS' REPORT

To the Board of Directors, J. J. Newberry Co., New York, N. Y.

We have examined the consolidated balance sheet of J. J. Newberry Co. and subsidiaries as of December 31, 1949 and the related statements of earnings and retained earnings for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying consolidated balance sheet and statements of consolidated earnings and retained earnings present fairly the financial position of J. J. Newberry Co. and subsidiaries at December 31, 1949 and the results of their operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Peat, Marwick, Mitchell & Co.

New York, N. Y. March 6, 1950.

#### J. J. NEWBERRY CO. AND SUBSIDIARIES

## STATEMENTS OF CONSOLIDATED EARNINGS AND RETAINED EARNINGS

FOR THE YEAR ENDED DECEMBER 31, 1949 IN COMPARISON WITH DECEMBER 31, 1948

EARNINGS	Year ended December 31, 1949 1948	
Sales	\$136,783,109	\$134,785,360
Cost of Merchandise Sold and Operating Expenses, including general and administrative expenses and after deduct-		
ing income from rentals	125,618,613	121,831,761
Other Income (net)	11,164,496 72,962	12,953,599 94,186
	11,237,458	13,047,785
Deduct:		
Interest on sinking fund notes, mort- gages, etc	356,487	196,798
tization	1,251,253	1,026,855
	1,607,740	1,223,653
	9,629,718	11,824,132
Provision for Federal Income Taxes	3,599,700	4,526,500
Net Earnings for the year	\$ 6,030,018	\$ 7,297,632
RETAINED EARNINGS		
Balance at beginning of year	\$ 31,661,119	\$ 27,782,065
Net Earnings for the year	6,030,018	7,297,632
	37,691,137	35,079,697
Less Dividends:		
33/4% Cumulative Preferred Stock Common Stock—\$2.00 per share	375,010 3,043,568	375,010 3,043,568
	3,418,578	3,418,578
Balance at end of year (amount distributable to stockholders limited to \$7,490,494 under provisions of the		
note agreement)	\$ 34,272,559	\$ 31,661,119

#### J. J. NEWBERRY CO. AND SUBSIDIARIES

#### CONSOLIDATED

AS OF DECEMBER 31, 1949 IN CO

ASSETS	December 31, 1949 1948	
CURRENT ASSETS:		
Cash in banks, on hand and in transit	\$14,090,151	\$12,100,539
Miscellaneous accounts receivable	521,330	208,910
U. S. Treasury Savings Notes	3,000,000	3,000,000
Other U. S. Government securities – at		
cost plus accrued interest (approximate market)	4,179,138	6,664,197
Merchandise, at the lower of cost or market	21,664,553	21,897,593
Total Current Assets	43,455,172	43,871,239
TOTAL CURRENT ASSETS	45,455,174	43,071,233
MISCELLANEOUS INVESTMENTS AND ADVANCES		
(at cost)	546,834	548,539
(44 555)		T - 1 10-22-11 -
PROPERTY AND EQUIPMENT:		
Land, buildings and improvements, at or		
below cost	14,711,355	12,784,142
Furniture and fixtures, at cost	17,131,558	14,811,970
	31,842,913	27,596,112
Less Provision for depreciation	10,190,559	9,690,665
	21,652,354	17,905,447
Alterations and improvements to leased		
premises, at or below cost	9,631,754	7,356,092
Less Provision for amortization	3,422,808	3,092,021
	6,208,946	4,264,071
TOTAL PROPERTY AND EQUIPMENT (net)	27,861,300	22,169,518
PREPAID EXPENSES AND DEFERRED CHARGES:		
Unexpired insurance, supplies, prepaid rents, taxes, pension premiums, etc	953,602	913,333
Improvements to leased properties (re- coverable) and miscellaneous deferred charges	298,390	176,326
TOTAL PREPAID EXPENSES AND DE-		
FERRED CHARGES	1,251,992	1,089,659
	\$73,115,298	\$67,678,955

Note: In accordance with the Company's practice over the past and its subsidiaries are occupied under long term leases. The lease three years subsequent to that date. The total rentals paid during

#### BALANCE SHEET

MPARISON WITH DECEMBER 31, 1948

LIABILITIES		
		ber 31,
CURRENT LIABILITIES:	1949	1948
Accounts payable, bonuses and accrued liabilities  Provision for Federal income taxes.  Dividend payable on preferred stock—due	\$ 6,657,346 3,717,722	\$ 6,246,624 4,631,105
February 1 of following year  Mortgage obligations due within one year	93,752 61,858	93,752 94,262
TOTAL CURRENT LIABILITIES	10,530,678	11,065,743
MORTGAGES PAYABLE ON REAL ESTATE (less amounts due within one year classified as current liabilities)	2,928,353	2,174,644
RESERVE FOR SELF-INSURANCE (fire and burglary)	478,098	371,839
2.90% Sinking Fund Notes Due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958)  CAPITAL STOCK AND RETAINED EARNINGS: Cumulative Preferred Stock, par value \$100.00 per share:		7,500,000
Authorized, 125,000 shares, issuable in series.  Issued, 100,000 shares, 33/4% Series (redeemable at \$103.50 per share to		
August 1, 1950 and on a decreasing scale to August 1, 1953, and at any time thereafter at \$101.50 per share, plus accrued dividends in each case)  Common Stock, no par value:	10,000,000	10,000,000
Authorized, 2,000,000 shares. Issued, 1,581,256 shares	5,208,572	5,208,572
under provisions of the note agree- ment)	34,272,559	31,661,119
	49,481,131	46,869,691
Less Cost of 59,472 shares of common stock in treasury	302,962	302,962
TOTAL CAPITAL STOCK AND RE-		
TAINED EARNINGS	49,178,169	46,566,729
	\$73,115,298	\$67,678,955

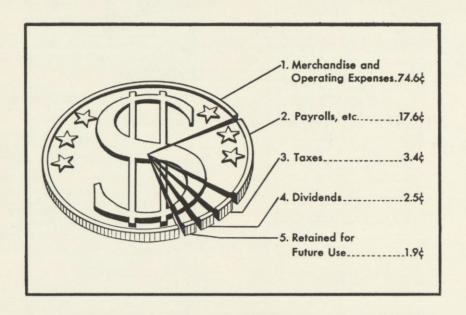
38 years the substantial majority of the properties of the Company on 354 of the 413 stores leased at December 31, 1949 ran for over the year 1949 amounted to \$5,761,772.

#### 38-YEAR RECORD OF SALES AND EARNINGS

Year	Number of Stores	Sales	Earnings per share on Common Stock Outstanding	No. of Shares Common Stock Outstanding
1912	1	\$ 32,383	N	
1913	2	42,184	O	
1914	3	92,640	1	
1915	5	116,009	I	
1916	5	151,465	N C	
1917	6	149,466	0	
1918	7	276,449	R	
1919	17	502,445	O R	
1920	17	751,984	A	
1921	26	1,157,234	T E	
1922	33	1,750,066	D	
1923	51	3,564,947	\$4.68	48,000
1924	68	5,114,339	6.42	48,666
1925	86	6,897,414	8.28	50,200
1926	112	9,985,074	*3.06	206,000
1927	151	15,069,159	3.65	213,200
1928	210	20,609,366	4.62	239,620
1929	279	27,789,369	†3.15	395,314
1930	335	30,187,392	2.22	395,314
1931	379	31,146,802	1.73	385,150
1932	406	33,121,670	1.07	381,324
1933	417	35,146,574	3.06	379,974
1934	431	41,054,218	5.38	380,446
1935	450	43,388,611	4.94	380,446
1936	461	48,376,510	6.03	380,446
1937	469	50,315,454	5.27	380,446
1938	476	49,040,697	4.04	380,446
1939	479	52,272,953	5.44	380,446
1940	486	55,879,580	4.53	380,446
1941	488	64,228,956	6.40	380,446
1942	492	77,313,152	6.70	380,446
1943	491	91,028,763	7.58	380,446
1944	491	95,861,688	7.39	380,446
1945	488	100,868,759	<b>‡1.93</b>	1,521,784
1946	487	113,228,967	4.74	1,521,784
1947	485	117,860,227	4.30	1,521,784
1948	484	134,785,360	4.55	1,521,784
1949	482	136,783,109	3.71	1,521,784

<sup>\*</sup> Stock split-up 4 shares for 1 in 1926.
† Stock split-up 3 shares for 2 and rights to subscribe to 10% of holdings issued May 1st, 1929.
‡ Stock split-up 4 shares for 1 in 1945.

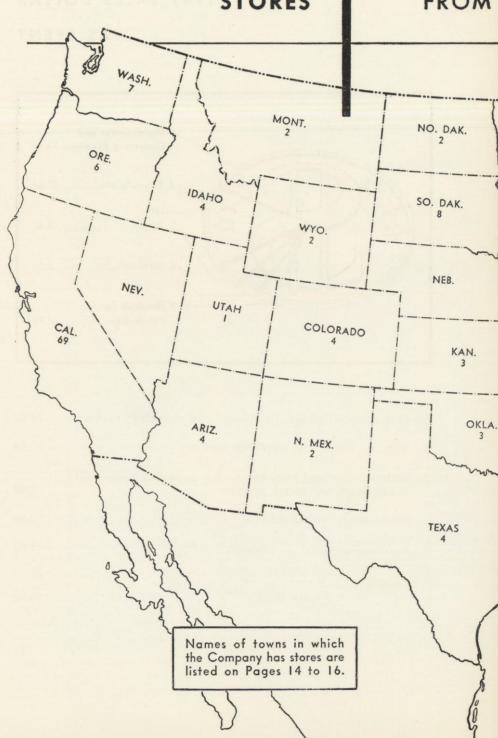
# HOW OUR 1949 SALES DOLLAR WAS SPENT



1.	Cost of merchandise (suppliers) and operating expenses	74.6¢
2.	Salaries, wages and employee benefits	17.6¢
3.	Federal, state and local taxes (Not including taxes paid by Company for Social Security)	3.4¢
4.	Dividends to Stockholders	2.5¢
5.	Earnings retained in business	1.9¢
	Sales Dollar	100.0¢

### NEWBERRY STORES

### SERVE FROM



# 482 COMMUNITIES COAST TO COAST



# STORE LOCATIONS J. J. NEWBERRY CO.

DECEMBER 31, 1949

More than one store in a city indicated by figure in parenthesis

Alabama—3	Calif. [Contd.]	Georgia—3	Ind. [Contd.]
Birmingham Dothan Montgomery	Ontario Pasadena Pomona Porterville	Atlanta Columbus Macon	New Castle Whiting
Arizona—4 Douglas Nogales Phoenix Mesa	Redlands Redondo Beach Salinas San Bernardino San Francisco San Jose San Mateo San Pedro (2) Santa Ana Santa Barbara Santa Cruz Santa Monica (2)	Idaho—4 Boise Lewiston Pocatello Twin Falls	Boone Iowa Falls Newton Ottumwa Webster City
Arkansas—2	Santa Rosa		Kansas—3
Hot Springs Pine Bluff  California—69	So. Pasadena Studio City Torrance Vallejo Van Nuys Ventura Visalia	Alton Belleville Canton Collinsville Dixon East St. Louis	Chanute Coffeyville Parsons
Alhambra	Whittier	Granite City	Kentucky-25
Bakersfield Bell Bellflower Beverly Hills Brawley Burbank (2) Compton Downey El Centro	Colorado—4  Denver Fort Collins La Junta Pueblo	Litchfield Macomb Peoria Rock Island West Frankfort	Bardstown Central City Corbin Cynthiana Danville Elizabethtown Frankfort Glasgow Harlan
Bakersfield Bell Bellflower Beverly Hills Brawley Burbank (2) Compton Downey	Denver Fort Collins La Junta	Litchfield Macomb Peoria Rock Island	Central City Corbin Cynthiana Danville Elizabethtown Frankfort Glasgow
Bakersfield Bell Bellflower Beverly Hills Brawley Burbank (2) Compton Downey El Centro Fresno	Denver Fort Collins La Junta	Litchfield Macomb Peoria Rock Island West Frankfort	Central City Corbin Cynthiana Danville Elizabethtown Frankfort Glasgow Harlan Harrodsburg

#### STORE LOCATIONS—Continued

Louisiana—1	Mass. [Contd.]	Mo. [Cont.]	New York-56
Lake Charles	Holyoke	Maplewood	Albany
Lake Charles	Lawrence	Poplar Bluff	Albion
	Leominster	St. Louis (3)	Amsterdam
	Lowell	Springfield	Auburn
	Maynard	opringheid	Ballston Spa
Maine-22	Newburyport		Batavia
Bangor	North Adams		Bath
Bath	North	Montana-2	Buffalo
Biddeford	Attleboro		Canandaigua
Calais	Pittsfield	Billings Great Falls	Canton
Caribou	Rockland	Great Fails	Carthage
Dover-Foxcroft	Stoughton		Catskill
Eastport	Wakefield		Cobleskill
Ellsworth	Ware	New	Cohoes
Farmington	Whitman	Hampshire—14	Cooperstown
Fort Fairfield	Woburn		Corning
Fort Kent	Worcester	Berlin	Cortland
Houlton		Claremont	Elmira
Lewiston		Concord	Endicott
Lincoln		Derry Dover	Gloversville
Madawaska	Michigan—13	Franklin	Gouverneur
Mars Hill	Alma	Keene	Greenpoint
Millinocket	Calumet	Laconia	Herkimer Hornell
Norway	Charlotte	Littleton	Hudson
Presque Isle	Coldwater	Manchester	Ithaca
Rockland Rumford	Houghton	Nashua	Johnstown
Van Buren	Iron Mountain	Plymouth	Kingston
van Buien	Iron River	Portsmouth	Little Falls
	Ishpeming	Rochester	Lockport
	Ludington		Lyons
	Manistee		Malone
Maryland-6	Midland		Massena
Brunswick	Port Huron	New Jersey-17	Middletown
Elkton	Three Rivers	Asbury Park	Niagara Falls
Frederick		Atlantic City	Northville
Hagerstown		Boonton	Nyack
Pocomoke City		Bridgeton	Ogdensburg
Salisbury	Minnesota—2	Caldwell	Oneonta
	St. Cloud	Dover	Ossining
	Duluth	Freehold	Oswego
		Hackettstown	Peekskill
		Hammonton	Penn Yan
Massachusetts—29		Keyport	Perry Pont James
Amesbury	Mississippi—1	Long Branch	Port Jervis
Attleboro	Meridian	Millville	Poughkeepsie
Boston		New Brunswick	Salamanca
Brockton		Newton Red Bank	Saranac Lake
Bridgewater		Vineland	Saratoga
Chelsea	Missouri 12	Wildwood	Springs
Clinton	Missouri—12	Wildwood	Saugerties
Fall River	Cape Girardeau		Ticonderoga
Falmouth	Columbia		Tupper Lake
Framingham	Excelsior Spgs.	New Mexico-2	Walton
Franklin	Hannibal		Watertown
Gardner	Jefferson City	Las Vegas	Wellsville
Haverhill	Joplin	Raton	Whitehall

#### STORE LOCATIONS—Continued

N. Carolina—5	Oregon—6	Rhode Island-4	Vt. [Contd.]
Asheville	Astoria	Newport	White River
Monroe	Bend	Providence	Junction
Oxford	Eugene	Warren	Windsor
Reidsville	Klamath Falls	West Warwick	***************************************
Statesville	Medford	West Warmick	
Dintestine	Portland		
	A OALIMINA		
			Virginia—13
		So. Carolina—3	Bedford
		Camden	Clifton Forge
North Dakota—2		Chester	Culpeper
	Pennsylvania—46	Rock Hill	Farmville
Fargo	Ashland		Fredericksburg
Grand Forks	Berwick		Front Royal
	Bloomsburg		Lexington
	Bradford		Norfolk
	Carbondale	South Dakota—8	Salem
	Chambersburg	Aberdeen	South Boston
	Coalport	Huron	Staunton
01: 00	Coatesville	Lead	Winchester
Ohio-28	Danville	Mitchell	Wytheville
Ashland	Downingtown	Rapid City	
Ashtabula	Du Bois	Sioux Falls	
<b>Bowling Green</b>	Ephrata	Vermillion	
Bryan	Forest City	Yankton	W-1: 7
Bucyrus	Freeland		Washington—7
Cambridge	Homestead		Bellingham
Chillicothe	Jersey Shore		Everett
Cincinnati	Lansford	Tennessee—2	Longview
Cleveland (3)	Lewisburg		Spokane
Columbus	Lock Haven	Gallatin	Walla Walla
Conneaut	McAdoo	Jellico	Wenatchee
Coshocton	Mahanoy City Mauch Chunk		Yakima
East Palestine	Middletown		
Findlay	Milton		
Fremont Hamilton	Mt. Carmel	Texas—4	
Ironton	Nanticoke		West Virginia—3
Lancaster	Newport	Amarillo	Charleston
Lima	Northampton	Denison	Charlestown
Massillon	Olyphant	El Paso	Martinsburg
New	Oxford	Texarkana	
Philadelphia	Phoenixville		
Painesville	Pottstown		
Tiffin	Renovo		
Warren	Royersford	Utah—1	Wisconsin—5
Wooster	Sayre		Fond Du Lac
Zanesville	Scranton	Ogden	Kenosha
	Shamokin		Oshkosh
	Shenandoah		Rhinelander
	Somerset		Superior
	Stroudsburg	Vermont-7	
	Sunbury		
Oklahoma-3	Tamaqua	Barre Falls	
	Towanda	Bellows Falls	Wyoming-2
Okmulgee	Waynesboro	Newport	
Sapula	Wellsboro	Rutland	Cheyenne Rock Springs
Tulsa	West Chester	Springfield	work shrings

